

Part I: Preliminary Business

92. Welcome

- 92.1. The Chair welcomed Professor Deborah Gill, Interim Vice-Provost (Education and Student Experience) to her first meeting.

93. Operation of the Meeting

- 93.1. Owing to the lockdown imposed by the Government as a consequence of the Covid-19 pandemic, it was not possible to convene a meeting in person of Council. Therefore, members of Council were participating in a video conference, using tools that enabled all members to see and hear each other simultaneously. Decisions would be ratified as if they had been made at a meeting.

94. Declaration of Interests

- 94.1. The Chair of Council invited Council to declare any new interests they may have or any interests they had in the items being considered at the meeting.
- 94.2. Ms Wendy Appleby, Secretary to Council raised an interest in Item 8, Governance Working Group Update as it related to her role.

95. To Approve Minutes of the Following Council Meetings

- 95.1. Council approved the minutes of the meeting held on 18 February 2021.
- 95.2. Council approved the minutes of the meeting held on 24 February 2021 subject to the following changes being made:
- That Dr Andrew Gould declared that he was a former Chief Executive Officer of Jones Lang LaSalle in connection with Item 2, Governance Working Group Update as it related to her role.
 - Exempt from publication, please see confidential minute.
- 95.3. Exempt from publication, please see confidential minute.
- 95.4. Council approved the minutes of the meeting held on 29 March 2021.

96. Confidential: Matters Arising (7-02)

- 96.1. Exempt from publication, please see confidential minute.

Part II: Strategic Items for Discussion

97. Innovation and Enterprise Interim Strategy (7-03)

- 97.1. Dr Kathryn Walsh, Executive Director, Office of the Vice-Provost, introduced the proposed Innovation and Enterprise Interim Strategy. The following key points were made during the presentation:

99. Provost's Report to Council (7-05)

99.1. The following key points were made during discussion:

- a. In response to a question on next steps for Council in relation to the International Holocaust Remembrance Alliance (IHRA) definition of antisemitism, the Provost advised that Academic Board had established a working group to devise an alternative definition. This would be recommended to Council for adoption. Council would need to consider this recommendation and determine whether the IHRA should remain in place or decide to accept the alternate definition.
- b. In response to a question on the lack of gender balance of the Academic Board Working Group on the Definition of Antisemitism, the Provost advised that he had written to raise the issue but that it was not something within his gift to fix.
- c. In response to a concern raised about the lack of participation of the Jewish Society in the Working Group on the Definition of Antisemitism, the Provost advised that the Society supported the IHRA definition and thus considered their position to be compromised if they had to nominate a representative to a working group which was seeking to devise an alternative definition to the IHRA definition.
- d. Provost provided clarification on the plan to introduce the role of General Counsel. Internal Audit would also be brought into the office. The aim was to introduce a consistency of practice for the procurement of legal advice.
- e. In response to a question on the future roles of the Registrar, and Secretary to Council, the Provost provided an overview of recent discussions on the matter including the proposed reporting lines for the role as well as the recommendations of the Governance Working Group Sub-Committee. The Provost confirmed that he was open to working with any model of operation preferred by Council. A number of Council members expressed the view that as Council had not received a paper on the matter for this meeting it was not appropriate to discuss it in any substantive manner.
- f. In res

debate so that difficult ideas and issues were discussed well. The Provost advised that he was proud of the sophisticated speaker programme of

- i. There was discussion about the external consultant firm engaged to not have strong management information systems which was a technical issue that the future Vice-Provost (Strategy) would need to lead on. In the meantime, UCL needed expertise behind the scenes for this time-limited project. The process would be inclusive and university led.

99.2. Exempt from publication, please see confidential minutes.

100. Confidential: UCL Branch in South Africa (7-06)

100.1. Exempt from publication, please see confidential minutes.

100.2. Exempt from publication, please see confidential minutes.

100.3. Exempt from publication, please see confidential minutes.

101. Governance Working Group Update

101.1. Minutes from the GWG Meetings, 22 February 2021 and 25 March 2021 (7-07)

- a. Council received the minutes from the GWG meetings that were held on the 22 February 2021 and 25 March 2021.

101.2. Report of the Sub-Committee on how Council receives advice from the academic community on university policy as it affects the academic mission (7-08)

- a. The following key points were made during the presentation:
 - i. There were two aspects to the proposals which addressed Council governance and academic governance.
 - ii. It was recommended to move immediately and establish an Estates Committee.
 - iii. It was recognised that the populating of committees would involve a resourcing model and it would be necessary to model time commitments. One solution would be co-opt to new Council committees.
 - iv. A steer from Council was sought in relation to the Academic Oversight Committee. More detailed work would be required to move this matter forward and it required the collaboration of Academic Board members should a joint committee be established. In all

circumstances the delegation arrangements would need to be reworked.

- b. During discussion the following key points were made:
 - i. The Sub-Committee members were thanked for their work on this.
 - ii. Concern was raised about the number of proposed new committees and the burden that might

- ii. Approved the recommendation that Audit Committee should present its updated risk review to Council twice yearly.
- iii. Y ~~to~~ ~~cover~~ ~~Governance~~, it was decided to consider this again in the autumn and keep governance matters with Council for the time being.
- iv. Approved the establishment of a ~~sub~~ ~~committee~~ ~~to~~ ~~cover~~ ~~Governance~~

- c. Received the minutes from the Academic Board meeting held on 10 February 2021.
- d. Received the minutes from the Academic Board meeting held on 3 March 2021.
- e. Received the confidential minutes from the Audit Committee meeting held on 17 November 2020.

107. Date of the Next meeting

107.1. The next meeting of Council will take place on Wednesday 12 May 2021 at 9:00am . 10:30am.

Wendy Appleby
May 2021