



PRESENT:

Dame DeAnne Julius (Chair)

Professor Michael Arthur
(President and Provost)
Professor Lucie Clapp
Professor David Coen
Dr Andrew Gould
Dr Saladin Meckled-Garcia

Mr Ven Balakrishnan
Mr Dominic Blakemore
Lord Clement-Jones
Dr Martin Fry
Ms Nahid Majid
Mr Simon Mell393P <<.L4(M)1(TJ ET EMC /P <</MO

Ms Wahida Samie
Baroness Valentine

Professor Nigel Titchener-Hooker

In attendance: Ms Wendy Appleby (Secretary to Council); Dame Nicola Brewer (Vice-Provost (International)); Dr Celia Caulcott (Vice-Provost (Enterprise)); Mr Philip Harding (Director of Finance and Business Affairs); Mrs Lori Houlihan (Executive Director of Development and Alumni Relations) [for Minute 31];

Key to abbreviations used in these Minutes:

AB	Academic Board
FTE	full time equivalent
GPA	grade point average
HEFCE	Higher Education Funding Council for England
HEI	Higher Education Institution
KPI	key performance indicator
K-RITH	KwaZulu-Natal Research Institute for TB and HIV
OFFA	Office for Fair Access
QAA	Quality Assurance Agency
REF	Research Excellence Framework
RFM	Regulations for Management
SLMS	Sc

Preliminary Formal Business

16 DECLARATION OF INTERESTS

16.1 No interests were declared.

19D Higher Education Green Paper

19D.1 The Provost drew attention to three key elements of the Higher Education green paper published on 6 November:

revised regulations making it easier for private education providers to enter the university sector;
the introduction of the TEF, and the complex and potentially expensive proposals for linking performance in the TEF with the ability to raise maximum tuition fees;
the creation of an Office for Students, subsuming the functions of the HEFCE, the QAA and OFFA.

UCL would contribute to the Russell Group's response to the green paper and would also submit an institutional response.

19E Nurse Review

19E.1 Sir Paul Nurse's review¹ of Research Councils, published on 19 November,

20B.5 The Chair congratulated the Provost, the Senior Management Team and UCL staff on meeting the budget targets.

RESOLVED – on the recommendation of Finance Committee:

20B.6 That Council approve the audited Financial Statements for the year 2015. 4-

20C Annual accountability returns

20C.1 **Received:** the annual accountability returns, for submission to HEFCE.

20D Annual Sustainability Assurance report

RESOLVED – on the recommendation of Finance Committee:

20D.1 That the Annual Sustainability Assurance Report be approved.

21 VICE-PROVOST (HEALTH) ANNUAL REPORT
[PAPER 2-12, 2015-16]

21.1 The new Vice-Provost (Health), Professor David Lomas, summarised the key themes of his report under the twin headings of excellence and partnership:

Excellence: In the REF 2014 UCL had placed 1st in Panel A (medical and biological sciences) subjects measured by research power (GPA x FTE). SLMS had performed relatively strongly in the NSS (88% overall satisfaction, 2% above the sector average), and research income had grown 33% over the last three years; nevertheless the School was taking steps to address areas of weaker performance in both areas. Professor Lomas also drew attention to SLMS' enterprise activities, with 32 active projects in the portfolio of the Translational Research Office.

Partnership: Health at UCL extended beyond the School of Life and Medheee

22 AFRICA CENTRE FOR HEALTH AND POPULATION STUDIES
[PAPER 2-13, 2015-16]

- 22.1 The paper outlined a proposal for UCL to become the host UK university for one of the Wellcome Trust's five Major Overseas Programmes, the Africa Centre for Health and Population Studies (AC). The Vice-Provost (International) reported that the Wellcome Trust had also invited the KwaZulu-Natal Research Institute for TB and HIV (K-RITH), based in Durban, to contribute to a combined scientific vision and bid, with a view to drawing together the AC's access to an extensive rural population with a high burden of HIV with K-RITH's state-of-the-art facilities. The paper was presented to Council for information at this stage; it was anticipated that a proposal for formal approval would be submitted in the spring.
- 22.2 Council noted that the proposal was aligned with the Global Engagement Strategy, the 6th Principal Theme of UCL 2034, and the Global Health Grand Challenge. The matter had recently been discussed by SMT and a timetable was under discussion that would allow sufficient time for appropriate due diligence processes in view of the complex relationships and challenging operating environment.
- 22.3 Further reports to Council would be made in accordance with the Global Partnerships Framework submitted to the last meeting. It was noted that the proposals met the requirement for an Anchor partnership, although the interrelationship of the various parties was more complex than had been envisaged in developing that model.

23 PREVENT / ANTI-TERRORISM
[PAPER 2-14, 2015-16]

Mr Andy Saffery (Deputy Registrar (Operations and Planning)) was in attendance for this item

- 23.1 UCL and other relevant HE bodies had become subject to the statutory 'Prevent' duty on 18 September 2015. Ultimate responsibility for ensuring compliance lay with Council. Although the future of HEFCE was uncertain [see Minute 19D] it was expected that the Prevent duty would remain in force in the longer term.
- 23.2 A discussion paper had recently been submitted to SMT, who had made suggestions regarding engagement with the academic community in view of sensitivities among staff and students. Further work remained to be done on staff training and increasing awareness; guidance from HEFCE on training was expected

24 GOVERNANCE PROPOSALS
[PAPER 2-15, 2015-16]

24.1 Papers had been circulated to AB membership on 23 October and a small number of responses received. It had not been possible to arrange a meeting of elected academic members in advance of the current meeting, but a meeting was scheduled to take place shortly. It was therefore proposed: that approval of changes to Regulations for Management 2.13 and 2.14 (with consequent renumbering of RfM 2 throughout) be confirmed; that the Academic Committee terms of reference be left unchanged to allow for the forthcoming discussion with elected members to feed into the effectiveness review; and that the Delegation Framework be approved. The membership of the Council Effectiveness Review Group was also noted.

RESOLVED

24.2 That the proposals at PAPER 2 -15 (2015-16) be approved .

Matters for approval or information

25 FINANCING STRATEGY
[PAPER 2-16, 2015-16]

RESOLVED – on the recommendation of Finance Committee:

25.1 That the Financing Strategy be approved.

26 UCLU FINANCIAL UPDATE
[PAPER 2-17, 2015-16]

26.1 **Received:** the UCLU audited financial statements 2014-15, an update on progress towards balancing the budget, and details of UCLU's KPIs, as previously requested by Council.

27 HEALTH AND SAFETY COMMITTEE REPORT / STATEMENT OF SAFETY POLICY
[PAPER 2-18, 2015-16]

27.1 **Received:** the Health and Safety CommitteeJ ET BTprev1

28 COURTAULD BUILDING
[PAPER 2-21, 2015-16]

RESOLVED – on the recommendation of Finance Committee:

28.1 That the proposed development at the Courtauld Building be approved.

29 ACTION TAKEN BY THE CHAIR
[PAPER 2-22, 2015-16]

29.1 **Received:** a note of action taken by the Chair on behalf of Council since the last report.

30 DATE OF NEXT MEETING

30.1 The next Council meeting would be held on 11 February 2016 at 3pm.

Wendy Appleby
Secretary to Council
December 2015